

HEADQUARTERS  
UNITED STATES EUROPEAN COMMAND  
UNIT 30400  
APO AE 09131-0400

DIRECTIVE  
NUMBER 40-10

3 December 2002

**INTELLIGENCE**

Guidance for HQ USEUCOM Intelligence Organizations on  
Joint Intelligence Training Matters

---

1. **Summary.** This directive assigns responsibility and prescribes policy and procedures for the planning, management and execution of joint intelligence training within United States European Command (USEUCOM). It establishes the mechanism by which USEUCOM intelligence organizations will identify their joint intelligence training requirements, and identifies how those requirements will be validated, prioritized, and fulfilled. The programs and procedures herein are in compliance with the Defense Intelligence Agency (DIA) General Defense Intelligence Program (GDIP) Program Manager's Guidance Memorandum (PMGM) FY 2004-2009, Commander in Chief, U.S. European Command (USCINCEUR) FY 2003-2004 Training Guidance, and Chairman Joint Chiefs of Staff Instruction (CJCSI) 3500.01, Joint Training Policy for the Armed Forces of the United States. The terms "training" and "intelligence training" as used in this directive are intended to imply joint intelligence training.

2. **Applicability.** The provisions of this directive apply to all military and civilian intelligence personnel assigned to:

a. HQ USEUCOM, to include the Joint Analysis Center (JAC), the Survey Division, Supreme Headquarters Allied Forces Europe (SHAPE), regional Joint Operational Intelligence Cells (JOICs), Joint Reserve Intelligence Support Elements (JRISs), any Standing or Contingency U.S. Joint Task Force (S/CJTF), U.S. members of any Combined Task Force (CTF), United Nations (UN) forces, North Atlantic Treaty Organization (NATO) forces or organizations, or other coalition organizations.

b. U.S. Army Europe (USAREUR), to include its subcomponents.

c. U.S. Air Forces in Europe (USAFE), to include its subcomponents.

d. U.S. Naval Forces Europe (USNAVEUR), to include its subcomponents.

e. U.S. Marine Corps Forces Europe (MARFOREUR), to include its subcomponents.

---

This Directive supersedes ED 40-10, dated 3 March 98.

f. Special Operations Command Europe (SOCEUR), to include its subcomponents and any standing Joint Special Operations Task Forces (JSOTFs).

3. **Suggested Improvements**. The proponent for this directive is COMUSEUCOM, Directorate of Intelligence (ECJ2). Comments, suggestions, or changes should be submitted to ECJ2, ATTN: Functional Manager for Intelligence Training, Joint Analysis Center.

4. **Internal Control Systems**. This Directive does not contain internal control provisions and is subject to the requirements of the internal management control program. For HQ USEUCOM and subordinate joint activities, the applicable internal control directive is ED 50-8, Internal Management Control Program.

5. **Explanation of Terms**.

a. USEUCOM Joint Intelligence Training Program. The mechanism to prepare personnel with the knowledge, skills and abilities necessary to conduct intelligence support for HQ USEUCOM, its Service components, and Task Forces engaged in joint, combined, or coalition operations in the USEUCOM Area Of Responsibility (AOR).

b. Joint Analysis Center (JAC). The JAC is the operational intelligence organization of the ECJ2 and is located at Royal Air Force (RAF) Molesworth, United Kingdom (UK). It provides joint, all-source intelligence to U.S., North Atlantic Treaty Organization (NATO), allied, and coalition forces during peace, crisis and war.

c. USEUCOM Functional Manager for Intelligence Training (FMIT). The FMIT, located at the JAC, is tasked by the USEUCOM Director of Intelligence (ECJ2) to execute a theater-wide, joint intelligence training program.

d. USEUCOM ECJ23 is responsible for ECJ2 collective training management and joint exercise support.

e. USEUCOM Intelligence Training Management Board (EITMB). The EITMB serves as the forum for addressing theater intelligence training issues. Membership is comprised of representatives from all European theater component commands.

f. USEUCOM Regional Joint Intelligence Training Facility (E-RJITF). The E-RJITF, located at the JAC, provides training on joint intelligence mission applications, analytical skills courses, functional courses, geographic area studies, and system administration training for command, component, subcomponent, and continental United States (CONUS)-based personnel assigned to the USEUCOM theater of operations. The E-RJITF conducts training in residence at the JAC, via mobile training teams (MTT) throughout the theater, in CONUS, and remotely via computer-based training (CBT) and video teleconferencing (VTC).

6. **Responsibilities**.

a. The ECJ2 FMIT will:

- (1) Establish training policies, plans, and programs.
- (2) Establish theater joint intelligence training standards, and evaluate the effectiveness and quality of training in accordance with those standards.
- (3) Serve as the single point of contact (POC) for all in-theater joint intelligence training.
- (4) Chair the USEUCOM Intelligence Training Management Board (EITMB).
- (5) Represent the theater at National level conferences such as the General Intelligence Training Council (GITC).
- (6) Review and coordinate revision through ECJ23 of the ECJ2 Joint Intelligence Training Plan to reflect current staff direction.
- (7) Publish a Theater Master Training Plan (TMTP).
- (8) Direct the activities of the E-RJITF.

b. The ECJ23 will:

- (1) Synchronize and monitor collective exercise training on behalf of ECJ2.
- (2) Coordinate ECJ2, component, service, and NATO/coalition participation in USEUCOM-sponsored exercises.
- (3) Coordinate pre-exercise and pre-deployment training that may be accomplished or facilitated through E-RJITF resources.
- (4) Provide coordination and oversight for ECJ2 Staff development/revision of ECJ2 Mission Essential Task List (METL)s.
- (5) Ensure accomplishment of training in support of Joint Mission Essential Tasks (JMETs) and publish exercise objectives with associated ECJ2 JMETL identification.
- (6) Conduct After Action Reviews (AAR) for exercises and ensure applicable ECJ2 Joint Uniform Lessons Learned (JULLs) are identified for future exercise planning.

c. The E-RJITF will:

- (1) Report directly to the ECJ2 FMIT.
- (2) Deliver joint intelligence training in a formal classroom environment and via MTTs.
- (3) Develop the ability to use emerging technology to deliver web/computer-based training to the theater.

(4) Coordinate and facilitate component commands' joint intelligence training requirements in CONUS and at JRISEs.

(5) Maintain cognizance of available national, theater, component and JRIFE training capabilities.

(6) Coordinate and facilitate all theater joint intelligence training courses.

(7) Host, or attend intelligence training meetings and conferences.

d. Component Commands will be responsible for meeting their own Service, or in the case of SOCEUR, unique training requirements. Component Commands will designate intelligence training POCs who will:

(1) Coordinate requirements with E-RJITF for joint intelligence training, to include CONUS-based training.

(2) Sit as a member on the EITMB.

(3) Apprise ECJ2 FMIT of their ongoing and planned intelligence training activities.

e. USEUCOM Directorate of Intelligence (ECJ2) will appoint an ECJ2 training POC to:

(1) Coordinate joint intelligence training requirements with E-RJITF for ECJ2 staff members (including Survey Division SHAPE).

(2) Sit as a member of the EITMB.

f. The JAC will:

(1) Coordinate joint intelligence training requirements with E-RJITF for JAC members (to include the regional JOICs).

(2) Apprise ECJ2 FMIT of ongoing and planned intelligence training activities through the JAC's Training Management Working Group (TMWG).

(3) Provide a representative to the EITMB.

g. Standing Joint (SJTF) or Combined (CTF) task forces will:

(1) Coordinate joint intelligence training requirements with E-RJITF.

(2) Apprise ECJ2 FMIT of ongoing and planned intelligence training activities.

(3) Provide a member representative to the EITMB.

h. Joint Reserve Intelligence Support Elements (JRISEs) will designate a Joint Intelligence Training Officer who will:

(1) Co-operate with the appointed individual service training officers to integrate individual Service training requirements as a part of the joint training plan.

(2) Coordinate joint intelligence training requirements with E-RJITF.

(3) Coordinate local area intelligence training (e.g. MTTs, guest speaker program and other locally sponsored training) and apprise E-RJITF of such coordination and training

(4) Apprise ECJ2 FMIT of ongoing and planned intelligence training by providing annual and production surge training plans

(5) Coordinate EITMB input through the JRISE Joint Intelligence Training Officer who sits as a member of the EITMB.

i. USEUCOM Intelligence Training Management Board (EITMB) will:

(1) Be chaired by the ECJ2 FMIT or designated representative.

(2) Be composed of one representative from USAREUR, USNAVEUR, USAFE, MARFOREUR, SOCEUR, ECJ2, JAC, any SJTF or CTF, JRISEs and the E-RJITF.

(3) Meet semi-annually or as required.

(4) Serve as the forum to address policy, support, and doctrinal training issues affecting the theater, to include validation and prioritization of theater intelligence training requirements and creation of, or modification to, intelligence training curricula.

## 7. **Policies and Procedures.**

a. Components will designate training POCs to represent the command's joint intelligence requirements and serve as EITMB representative. EITMB is the validating authority for all joint training requirements. The E-RJITF will establish training courses to satisfy joint training requirements. New requirements submitted to the E-RJITF should be in the prescribed format directed in DIAR 24-11. E-RJITF will manage enrollments and monitor their capabilities to meet these requirements. In coordination with the ECJ2 and the JAC Programming Office (DPM), the E-RJITF will develop programmatic requirements to sustain and improve capabilities to meet training requirements.

b. The E-RJITF will serve as the USEUCOM single point of contact for ECJ2 staff (to include Survey Division SHAPE), JAC (to include the regional JOICs), component commands, and JTF/CTF theater joint intelligence training requirements. Components will be responsible for meeting their own service training requirements, but will apprise the ECJ2 FMIT of their

intelligence training activities. The E-RJITF will manage ECJ2 staff, JAC, component, and JTF/CTF course quotas, schedule students, and facilitate attendance through respective training POCs. These organizations will coordinate their requirements for joint, CONUS-based training with the E-RJITF that will serve as the theater level advocate.

c. NATO military commands and coalition allies may have recurring requirements for intelligence training that can be satisfied by the Command, e.g., selected functional training. The Survey Division SHAPE and the regional JOICs will serve as the entry point for NATO or allied intelligence training requirements that can be satisfied by the E-RJITF or any other U.S. intelligence training organization. NATO and allied training requirements will be forwarded to the E-RJITF for review and validation by the FMIT. Once validated, the E-RJITF will attempt to satisfy these requirements through appropriate in-theater or CONUS-based means.

d. The E-RJITF staff will provide intelligence training management services for CONUS-based organizations that are tasked to deploy to the USEUCOM Theater of operations and for national organizations and agencies that have a forward presence in the theater. The E-RJITF will serve as the theater entry point for coordinating training on a national level or at other combatant command training organizations, e.g., the Joint Military Intelligence Training Center (JMITC), Joint Forces Command (JFCOM) etc.

8. **General Policy Guidance.** The USEUCOM joint intelligence training process is based on, and consistent with, objectives, policies, priorities, and strategies derived from USCINCEUR FY 2004-2009 Training Guidance (Draft), 15 October 2002, DIAR 24-11, HQ USEUCOM Joint Training Plan FY 2000-2003, the Joint General Intelligence Training System (GITS) Subarchitecture, dated 30 September 1994, the GDIP Program Manager's Guidance Memorandum, and the USEUCOM Intelligence Training CONOPS, dated 1 September 1994. Intelligence training contacts for organizations identified in paragraph 2 of this directive will provide advice and information when/if requested by the ECJ2 FMIT.

9. **Policy Exceptions.** U.S. and NATO military commands and coalition allies that desire or require training on the Linked Operations-Intelligence Centers Europe (LOCE) system will follow established procedures posted on the LOCE System Training Page. LOCE training is available at three locations within theater (Molesworth, Vicenza, and Naples), as well as CONUS in either Alexandria or Norfolk, Virginia.

10. **References.**

a. CJCSI 3500.01, Joint Training Policy for the Armed Forces of the United States, 31 December 1999.

b. USCINCEUR FY 2004-2009 Training Guidance, 17 October 2002.

c. DIA GDIP Program Manager's Guidance Memorandum (PMGM) FY 2004-2009.

d. Defense Intelligence Agency Regulation (DIAR) 24-11, General Intelligence Training System, 10 April 1995.

- e. The Joint General Intelligence Training System Subarchitecture, 30 September 1994.
- f. USEUCOM Intelligence Training Concept of Operations (CONOPS), 1 Sep 94.
- g. USEUCOM Directive 55-11, Joint Task Force Headquarters Policies, Procedures and Organization, Coordinated working copy, revised March 2002.
- h. USEUCOM Directive 55-29, USEUCOM Training and Exercise Program (draft), Oct 2002.
- i. USEUCOM Theater Joint Mission Essential Task List (JMETL) 2002-2005 (Peace Operations, FHA, NEO and Combating Terrorism), Undated.

FOR THE COMMANDER:

OFFICIAL:

JOHN B. SYLVESTER  
Lieutenant General, USA  
Chief of Staff

RICKEY K. WILLIAMS  
LTC, USA  
Adjutant General

DISTRIBUTION:  
P+

USAREUR  
ATTN: AEGB-POD-POE  
Unit 29351, APO AE 09014

USAFE  
ATTN: IN  
Unit 3050, Box 80, APO AE 09094

CINCUSNAVEUR  
ATTN: N2  
PSC 802, Box 7, FPO AE 09499-0159

MARFOREUR  
ATTN: G2  
CMR 445, APO AE 09045